

# Cost Report 2015

## CORPORATE REPORT

HOUSING (1300)



## HOUSING (1300)

### NATURE OF COST

| Nature  | Process Cost         | % Cost         | City Cost               | % Cost         | Process vs City | % Process vs City |
|---|----------------------|----------------|-------------------------|----------------|-----------------|-------------------|
| Cleaning                                      | 246.679,05           | 0,31%          | 36.463.413,80           | 1,68%          | 0,68%           |                   |
| Depreciation                                  | 7.128.971,83         | 8,94%          | 97.081.566,06           | 4,46%          | 7,34%           |                   |
| External contracts                            | 5.001.248,61         | 6,27%          | 605.150.702,25          | 27,80%         | 0,83%           |                   |
| Financial expenses                            | 4.074.218,24         | 5,11%          | 28.086.749,72           | 1,29%          | 14,51%          |                   |
| Grants and Transfers                          | 20.458.777,17        | 25,64%         | 437.908.074,63          | 20,12%         | 4,67%           |                   |
| Human Resources                               | 10.331.486,08        | 12,95%         | 592.336.641,12          | 27,21%         | 1,74%           |                   |
| Human Resources: Company social contributions | 443.605,57           | 0,56%          | 12.140.453,28           | 0,56%          | 3,65%           |                   |
| Human Resources: Compensation for the service | 6.660,26             | 0,01%          | 213.929,81              | 0,01%          | 3,11%           |                   |
| Human Resources: Other social costs           | 3.205,76             | 0,00%          | 95.110,35               | 0,00%          | 3,37%           |                   |
| Human Resources: Transportation of personnel  | 16.526,31            | 0,02%          | 566.716,79              | 0,03%          | 2,92%           |                   |
| Human Resources: Wages and salaries           | 1.728.114,54         | 2,17%          | 46.785.227,96           | 2,15%          | 3,69%           |                   |
| Leasing                                       | 1.091.637,70         | 1,37%          | 35.737.544,79           | 1,64%          | 3,05%           |                   |
| Maintenance, repairs and conservation         | 6.343.775,03         | 7,95%          | 59.483.826,38           | 2,73%          | 10,66%          |                   |
| Notifications                                 | 251.046,92           | 0,31%          | 6.853.892,88            | 0,31%          | 3,66%           |                   |
| Other expenses                                | 19.999.926,17        | 25,07%         | 124.953.779,40          | 5,74%          | 16,01%          |                   |
| Purchase of materials and perishable goods    | 75.847,01            | 0,10%          | 4.903.384,72            | 0,23%          | 1,55%           |                   |
| Studies and technical works                   | 835.295,52           | 1,05%          | 11.965.196,13           | 0,55%          | 6,98%           |                   |
| Supplies: Electricity                         | 393.424,42           | 0,49%          | 25.578.822,25           | 1,18%          | 1,54%           |                   |
| Supplies: Gas                                 | 18.468,29            | 0,02%          | 5.188.536,44            | 0,24%          | 0,36%           |                   |
| Supplies: Other                               | 548.336,49           | 0,69%          | 29.369.343,63           | 1,35%          | 1,87%           |                   |
| Supplies: Telephone and data                  | 755.772,09           | 0,95%          | 10.209.887,48           | 0,47%          | 7,40%           |                   |
| Supplies: Water                               | 25.700,30            | 0,03%          | 5.616.009,90            | 0,26%          | 0,46%           |                   |
|   | <b>79.778.723,38</b> | <b>100,00%</b> | <b>2.176.688.809,77</b> | <b>100,00%</b> |                 |                   |

## HOUSING (1300)

### COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

| Type / Management / Subprocess                               | Subprocess Cost      | % Cost         | Mandatory* Cost      | % Cost         | % C.M. / Cost | Non Mandatory Cost   | % Cost         | % C.NotM. / Cost |
|--|----------------------|----------------|----------------------|----------------|---------------|----------------------|----------------|------------------|
| <b>Publicly Owned Business Organisations (4)</b>             | 60.670.907,63        | 76,05%         | 26.291.574,36        | 70,22%         | 43,33%        | 34.379.333,27        | 81,20%         | 56,67%           |
| Municipal Housing Trust (PMH) (2401)                         | 60.670.907,63        | 76,05%         | 26.291.574,36        | 70,22%         | 43,33%        | 34.379.333,27        | 81,20%         | 56,67%           |
| ·Generic processes Municipal Housing Trust (PMH)             | 60.670.907,63        | 76,05%         | 26.291.574,36        | 70,22%         | 43,33%        | 34.379.333,27        | 81,20%         | 56,67%           |
| <b>Trading Companies (5)</b>                                 | 19.107.815,76        | 23,95%         | 11.149.427,75        | 29,78%         | 58,35%        | 7.958.388,01         | 18,80%         | 41,65%           |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)         | 9.862.261,95         | 12,36%         | 8.483.839,00         | 22,66%         | 86,02%        | 1.378.422,95         | 3,26%          | 13,98%           |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA) | 9.862.261,95         | 12,36%         | 8.483.839,00         | 22,66%         | 86,02%        | 1.378.422,95         | 3,26%          | 13,98%           |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                 | 9.245.553,81         | 11,59%         | 2.665.588,75         | 7,12%          | 28,83%        | 6.579.965,06         | 15,54%         | 71,17%           |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)     | 9.245.553,81         | 11,59%         | 2.665.588,75         | 7,12%          | 28,83%        | 6.579.965,06         | 15,54%         | 71,17%           |
|  | <b>79.778.723,38</b> | <b>100,00%</b> | <b>37.441.002,11</b> | <b>100,00%</b> | <b>46,93%</b> | <b>42.337.721,28</b> | <b>100,00%</b> | <b>53,07%</b>    |

\*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

## HOUSING (1300)

### COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

| Type / Management / Subprocess                               | Subprocess Cost      | Citizen Cost | Mandatory* Cost      | Citizen Cost | Non Mandatory Cost   | Citizen Cost |
|--|----------------------|--------------|----------------------|--------------|----------------------|--------------|
| <b>Publicly Owned Business Organisations (4)</b>             | 60.670.907,63        | 37,81        | 26.291.574,36        | 16,39        | 34.379.333,27        | 21,43        |
| Municipal Housing Trust (PMH) (2401)                         | 60.670.907,63        | 37,81        | 26.291.574,36        | 16,39        | 34.379.333,27        | 21,43        |
| ·Generic processes Municipal Housing Trust (PMH)             | 60.670.907,63        | 37,81        | 26.291.574,36        | 16,39        | 34.379.333,27        | 21,43        |
| <b>Trading Companies (5)</b>                                 | 19.107.815,76        | 11,91        | 11.149.427,75        | 6,95         | 7.958.388,01         | 4,96         |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)         | 9.862.261,95         | 6,15         | 8.483.839,00         | 5,29         | 1.378.422,95         | 0,86         |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA) | 9.862.261,95         | 6,15         | 8.483.839,00         | 5,29         | 1.378.422,95         | 0,86         |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                 | 9.245.553,81         | 5,76         | 2.665.588,75         | 1,66         | 6.579.965,06         | 4,10         |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)     | 9.245.553,81         | 5,76         | 2.665.588,75         | 1,66         | 6.579.965,06         | 4,10         |
|  | <b>79.778.723,38</b> | <b>49,72</b> | <b>37.441.002,11</b> | <b>23,33</b> | <b>42.337.721,28</b> | <b>26,39</b> |

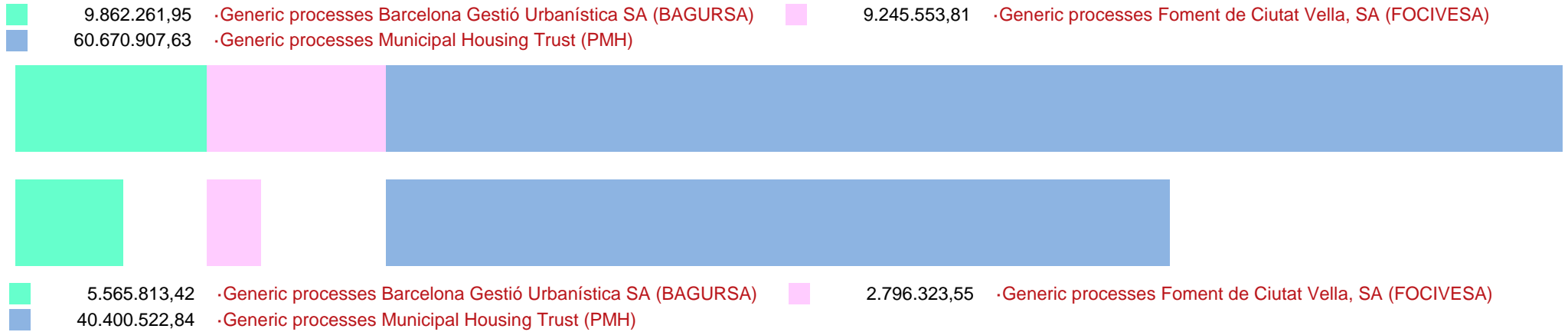
\*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

Population: 1.604.555

**HOUSING (1300)**

**COSTS AND INCOME BY SUBPROCESS**

**ALLOCATION OF COSTS**



**ALLOCATION OF INCOME**

## HOUSING (1300)

### COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

| Type / Manager's Office / Subprocess                         | Cost                 | Direct Cost          | Cost Indirect        | Structure Indirect Cost | Income               | Coverage Rate |
|--|----------------------|----------------------|----------------------|-------------------------|----------------------|---------------|
| Publicly Owned Business Organisations (4)                    | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| Municipal Housing Trust (PMH) (2401)                         | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| ·Generic processes Municipal Housing Trust (PMH)             | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| Trading Companies (5)  | 19.107.815,76        | 10.362.071,08        | 5.770.243,48         | 2.975.501,20            | 8.362.136,97         | 43,76%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)         | 9.862.261,95         | 5.741.539,03         | 2.569.543,47         | 1.551.179,45            | 5.565.813,42         | 56,44%        |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA) | 9.862.261,95         | 5.741.539,03         | 2.569.543,47         | 1.551.179,45            | 5.565.813,42         | 56,44%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                 | 9.245.553,81         | 4.620.532,05         | 3.200.700,01         | 1.424.321,75            | 2.796.323,55         | 30,25%        |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)     | 9.245.553,81         | 4.620.532,05         | 3.200.700,01         | 1.424.321,75            | 2.796.323,55         | 30,25%        |
|  | <b>79.778.723,38</b> | <b>47.114.416,29</b> | <b>22.476.080,14</b> | <b>10.188.226,95</b>    | <b>48.762.659,81</b> | <b>61,12%</b> |

## HOUSING (1300)

### COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

| Type / Manager's Office / Subprocess / Activity / Task                               | Cost                 | Direct Cost          | Cost Indirect        | Structure Indirect Cost | Income               | Coverage Rate |
|--|----------------------|----------------------|----------------------|-------------------------|----------------------|---------------|
| Publicly Owned Business Organisations (4)  | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| Municipal Housing Trust (PMH) (2401)   | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| ·Generic processes Municipal Housing Trust (PMH)                                     | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| Property management (1301)   | 60.670.907,63        | 36.752.345,21        | 16.705.836,66        | 7.212.725,76            | 40.400.522,84        | 66,59%        |
| Property and legal management (130102)   | 34.379.333,27        | 20.825.815,43        | 9.466.407,35         | 4.087.110,48            | 24.032.889,08        | 69,91%        |
| Property promoter (excluding investments) (130101)                                   | 26.291.574,36        | 15.926.529,78        | 7.239.429,31         | 3.125.615,27            | 16.367.633,76        | 62,25%        |
| Trading Companies (5)  | 19.107.815,76        | 10.362.071,08        | 5.770.243,48         | 2.975.501,20            | 8.362.136,97         | 43,76%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 9.862.261,95         | 5.741.539,03         | 2.569.543,47         | 1.551.179,45            | 5.565.813,42         | 56,44%        |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA)                         | 9.862.261,95         | 5.741.539,03         | 2.569.543,47         | 1.551.179,45            | 5.565.813,42         | 56,44%        |
| Urban planning management (1303)   | 9.862.261,95         | 5.741.539,03         | 2.569.543,47         | 1.551.179,45            | 5.565.813,42         | 56,44%        |
| Advice, mediation and social emergencies for the appropriate use of housing (130305) | 1.450.403,76         | 844.385,38           | 377.892,57           | 228.125,81              | 818.542,11           | 56,44%        |
| Citizen advice offices network (130301)  | 6.017.933,69         | 3.503.476,32         | 1.567.930,59         | 946.526,78              | 3.396.248,88         | 56,44%        |
| Financial aid for affordable housing (130304)  | 707.506,37           | 411.890,85           | 184.335,84           | 111.279,68              | 399.284,51           | 56,44%        |
| Financial aid for rehabilitation and habitability certificates (130302)              | 307.995,17           | 179.306,36           | 80.245,99            | 48.442,82               | 173.818,51           | 56,44%        |
| Registration and allocation of social housing (130303)                               | 1.378.422,95         | 802.480,12           | 359.138,47           | 216.804,36              | 777.919,40           | 56,44%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)   | 9.245.553,81         | 4.620.532,05         | 3.200.700,01         | 1.424.321,75            | 2.796.323,55         | 30,25%        |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)                             | 9.245.553,81         | 4.620.532,05         | 3.200.700,01         | 1.424.321,75            | 2.796.323,55         | 30,25%        |
| Amounts not assignable   | 0,00                 | 0,00                 | 0,00                 | 0,00                    | 2.353,91             |               |
| Amounts not assignable   | 0,00                 | 0,00                 | 0,00                 | 0,00                    | 2.353,91             |               |
| Property management (1301)   | 9.245.553,81         | 4.620.532,05         | 3.200.700,01         | 1.424.321,75            | 2.793.969,64         | 30,22%        |
| Advice and management for strategic projects (130104)                                | 1.768.688,84         | 883.914,97           | 612.298,90           | 272.474,97              | 295.625,14           | 16,71%        |
| Other management assignments (130106)  | 3.566.744,65         | 1.782.506,30         | 1.234.764,29         | 549.474,06              | 1.565.643,82         | 43,90%        |
| Property and legal management (130102)   | 3.013.220,41         | 1.505.878,58         | 1.043.140,82         | 464.201,01              | 932.700,68           | 30,95%        |
| Technical and administrative support for other operators (130105)                    | 896.899,91           | 448.232,18           | 310.496,01           | 138.171,72              | 0,00                 |               |
|  | <b>79.778.723,38</b> | <b>47.114.416,29</b> | <b>22.476.080,14</b> | <b>10.188.226,95</b>    | <b>48.762.659,81</b> | <b>61,12%</b> |

## HOUSING (1300)

### COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

| Type / Management Office / Subprocess / Activity / Task / Organisation               | Cost          | Direct Cost   | Cost Indirect | Structure Indirect Cost | Income        | Coverage Rate |
|--|---------------|---------------|---------------|-------------------------|---------------|---------------|
| Publicly Owned Business Organisations (4)  | 60.670.907,63 | 36.752.345,21 | 16.705.836,66 | 7.212.725,76            | 40.400.522,84 | 66,59%        |
| Municipal Housing Trust (PMH) (2401)   | 60.670.907,63 | 36.752.345,21 | 16.705.836,66 | 7.212.725,76            | 40.400.522,84 | 66,59%        |
| ·Generic processes Municipal Housing Trust (PMH)                                     | 60.670.907,63 | 36.752.345,21 | 16.705.836,66 | 7.212.725,76            | 40.400.522,84 | 66,59%        |
| Property management (1301)   | 60.670.907,63 | 36.752.345,21 | 16.705.836,66 | 7.212.725,76            | 40.400.522,84 | 66,59%        |
| Property and legal management (130102)   | 34.379.333,27 | 20.825.815,43 | 9.466.407,35  | 4.087.110,48            | 24.032.889,08 | 69,91%        |
| Municipal Housing Trust (PMH) (2401)   | 34.379.333,27 | 20.825.815,43 | 9.466.407,35  | 4.087.110,48            | 24.032.889,08 | 69,91%        |
| Property promoter (excluding investments) (130101)                                   | 26.291.574,36 | 15.926.529,78 | 7.239.429,31  | 3.125.615,27            | 16.367.633,76 | 62,25%        |
| Municipal Housing Trust (PMH) (2401)   | 26.291.574,36 | 15.926.529,78 | 7.239.429,31  | 3.125.615,27            | 16.367.633,76 | 62,25%        |
| Trading Companies (5)  | 19.107.815,76 | 10.362.071,08 | 5.770.243,48  | 2.975.501,20            | 8.362.136,97  | 43,76%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 9.862.261,95  | 5.741.539,03  | 2.569.543,47  | 1.551.179,45            | 5.565.813,42  | 56,44%        |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA)                         | 9.862.261,95  | 5.741.539,03  | 2.569.543,47  | 1.551.179,45            | 5.565.813,42  | 56,44%        |
| Urban planning management (1303)   | 9.862.261,95  | 5.741.539,03  | 2.569.543,47  | 1.551.179,45            | 5.565.813,42  | 56,44%        |
| Advice, mediation and social emergencies for the appropriate use of housing (130305) | 1.450.403,76  | 844.385,38    | 377.892,57    | 228.125,81              | 818.542,11    | 56,44%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 1.450.403,76  | 844.385,38    | 377.892,57    | 228.125,81              | 818.542,11    | 56,44%        |
| Citizen advice offices network (130301)  | 6.017.933,69  | 3.503.476,32  | 1.567.930,59  | 946.526,78              | 3.396.248,88  | 56,44%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 6.017.933,69  | 3.503.476,32  | 1.567.930,59  | 946.526,78              | 3.396.248,88  | 56,44%        |
| Financial aid for affordable housing (130304)  | 707.506,37    | 411.890,85    | 184.335,84    | 111.279,68              | 399.284,51    | 56,44%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 707.506,37    | 411.890,85    | 184.335,84    | 111.279,68              | 399.284,51    | 56,44%        |
| Financial aid for rehabilitation and habitability certificates (130302)              | 307.995,17    | 179.306,36    | 80.245,99     | 48.442,82               | 173.818,51    | 56,44%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 307.995,17    | 179.306,36    | 80.245,99     | 48.442,82               | 173.818,51    | 56,44%        |
| Registration and allocation of social housing (130303)                               | 1.378.422,95  | 802.480,12    | 359.138,47    | 216.804,36              | 777.919,40    | 56,44%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 1.378.422,95  | 802.480,12    | 359.138,47    | 216.804,36              | 777.919,40    | 56,44%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)   | 9.245.553,81  | 4.620.532,05  | 3.200.700,01  | 1.424.321,75            | 2.796.323,55  | 30,25%        |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)                             | 9.245.553,81  | 4.620.532,05  | 3.200.700,01  | 1.424.321,75            | 2.796.323,55  | 30,25%        |
| Amounts not assignable   | 0,00          | 0,00          | 0,00          | 0,00                    | 2.353,91      |               |
| Amounts not assignable   | 0,00          | 0,00          | 0,00          | 0,00                    | 2.353,91      |               |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)   | 0,00          | 0,00          | 0,00          | 0,00                    | 2.353,91      |               |
| Property management (1301)   | 9.245.553,81  | 4.620.532,05  | 3.200.700,01  | 1.424.321,75            | 2.793.969,64  | 30,22%        |



## HOUSING (1300)

### COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

| Type / Management Office / Subprocess / Activity / Task / Organisation | Cost                 | Direct Cost          | Cost Indirect        | Structure Indirect Cost | Income               | Coverage Rate |
|--|----------------------|----------------------|----------------------|-------------------------|----------------------|---------------|
| Advice and management for strategic projects (130104)                  | 1.768.688,84         | 883.914,97           | 612.298,90           | 272.474,97              | 295.625,14           | 16,71%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 1.768.688,84         | 883.914,97           | 612.298,90           | 272.474,97              | 295.625,14           | 16,71%        |
| Other management assignments (130106)                                  | 3.566.744,65         | 1.782.506,30         | 1.234.764,29         | 549.474,06              | 1.565.643,82         | 43,90%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 3.566.744,65         | 1.782.506,30         | 1.234.764,29         | 549.474,06              | 1.565.643,82         | 43,90%        |
| Property and legal management (130102)                                 | 3.013.220,41         | 1.505.878,58         | 1.043.140,82         | 464.201,01              | 932.700,68           | 30,95%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 3.013.220,41         | 1.505.878,58         | 1.043.140,82         | 464.201,01              | 932.700,68           | 30,95%        |
| Technical and administrative support for other operators (130105)      | 896.899,91           | 448.232,18           | 310.496,01           | 138.171,72              | 0,00                 |               |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 896.899,91           | 448.232,18           | 310.496,01           | 138.171,72              | 0,00                 |               |
|  | <b>79.778.723,38</b> | <b>47.114.416,29</b> | <b>22.476.080,14</b> | <b>79.778.723,38</b>    | <b>48.762.659,81</b> | <b>61,12%</b> |

## HOUSING (1300)

### FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

| Type / Manager's Office / Subprocess / Activity / Task                               | Cost                 | Income User          | Income Others       | City Council Theoretical contribution |               |
|--|----------------------|----------------------|---------------------|---------------------------------------|---------------|
| Publicly Owned Business Organisations (4)  | 60.670.907,63        | 39.776.505,24        | 624.017,60          | 20.270.384,79                         | 33,41%        |
| Municipal Housing Trust (PMH) (2401)   | 60.670.907,63        | 39.776.505,24        | 624.017,60          | 20.270.384,79                         | 33,41%        |
| ·Generic processes Municipal Housing Trust (PMH)                                     | 60.670.907,63        | 39.776.505,24        | 624.017,60          | 20.270.384,79                         | 33,41%        |
| Property management (1301)   | 60.670.907,63        | 39.776.505,24        | 624.017,60          | 20.270.384,79                         | 33,41%        |
| Property and legal management (130102)   | 34.379.333,27        | 24.032.812,55        | 76,53               | 10.346.444,19                         | 30,09%        |
| Property promoter (excluding investments) (130101)                                   | 26.291.574,36        | 15.743.692,69        | 623.941,07          | 9.923.940,60                          | 37,75%        |
| Trading Companies (5)  | 19.107.815,76        | 0,00                 | 8.362.136,97        | 10.745.678,79                         | 56,24%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 9.862.261,95         | 0,00                 | 5.565.813,42        | 4.296.448,53                          | 43,56%        |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA)                         | 9.862.261,95         | 0,00                 | 5.565.813,42        | 4.296.448,53                          | 43,56%        |
| Urban planning management (1303)   | 9.862.261,95         | 0,00                 | 5.565.813,42        | 4.296.448,53                          | 43,56%        |
| Advice, mediation and social emergencies for the appropriate use of housing (130305) | 1.450.403,76         | 0,00                 | 818.542,11          | 631.861,65                            | 43,56%        |
| Citizen advice offices network (130301)  | 6.017.933,69         | 0,00                 | 3.396.248,88        | 2.621.684,81                          | 43,56%        |
| Financial aid for affordable housing (130304)  | 707.506,37           | 0,00                 | 399.284,51          | 308.221,86                            | 43,56%        |
| Financial aid for rehabilitation and habitability certificates (130302)              | 307.995,17           | 0,00                 | 173.818,51          | 134.176,66                            | 43,56%        |
| Registration and allocation of social housing (130303)                               | 1.378.422,95         | 0,00                 | 777.919,40          | 600.503,54                            | 43,56%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)   | 9.245.553,81         | 0,00                 | 2.796.323,55        | 6.449.230,26                          | 69,75%        |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)                             | 9.245.553,81         | 0,00                 | 2.796.323,55        | 6.449.230,26                          | 69,75%        |
| Amounts not assignable   | 0,00                 | 0,00                 | 2.353,91            | 0,00                                  | 0,00%         |
| Amounts not assignable   | 0,00                 | 0,00                 | 2.353,91            | 0,00                                  | 0,00%         |
| Property management (1301)   | 9.245.553,81         | 0,00                 | 2.793.969,64        | 6.451.584,17                          | 69,78%        |
| Advice and management for strategic projects (130104)                                | 1.768.688,84         | 0,00                 | 295.625,14          | 1.473.063,70                          | 83,29%        |
| Other management assignments (130106)  | 3.566.744,65         | 0,00                 | 1.565.643,82        | 2.001.100,83                          | 56,10%        |
| Property and legal management (130102)   | 3.013.220,41         | 0,00                 | 932.700,68          | 2.080.519,73                          | 69,05%        |
| Technical and administrative support for other operators (130105)                    | 896.899,91           | 0,00                 | 0,00                | 896.899,91                            | 100,00%       |
|  | <b>79.778.723,38</b> | <b>39.776.505,24</b> | <b>8.986.154,57</b> | <b>31.016.063,57</b>                  | <b>38,88%</b> |

## HOUSING (1300)

### FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

| Type / Management Office / Subprocess / Activity / Task / Organisation               | Cost                 | Income User          | Income Others       | City Council Theoretical contribution |               |
|--|----------------------|----------------------|---------------------|---------------------------------------|---------------|
| <b>Publicly Owned Business Organisations (4)</b>                                     | <b>60.670.907,63</b> | <b>39.776.505,24</b> | <b>624.017,60</b>   | <b>20.270.384,79</b>                  | <b>33,41%</b> |
| <b>Municipal Housing Trust (PMH) (2401)</b>  | <b>60.670.907,63</b> | <b>39.776.505,24</b> | <b>624.017,60</b>   | <b>20.270.384,79</b>                  | <b>33,41%</b> |
| ·Generic processes Municipal Housing Trust (PMH)                                     | 60.670.907,63        | 39.776.505,24        | 624.017,60          | 20.270.384,79                         | 33,41%        |
| Property management (1301)   | 60.670.907,63        | 39.776.505,24        | 624.017,60          | 20.270.384,79                         | 33,41%        |
| Property and legal management (130102)   | 34.379.333,27        | 24.032.812,55        | 76,53               | 10.346.444,19                         | 30,09%        |
| Municipal Housing Trust (PMH) (2401)   | 34.379.333,27        | 24.032.812,55        | 76,53               | 34.379.333,27                         | 30,09%        |
| Property promoter (excluding investments) (130101)                                   | 26.291.574,36        | 15.743.692,69        | 623.941,07          | 9.923.940,60                          | 37,75%        |
| Municipal Housing Trust (PMH) (2401)   | 26.291.574,36        | 15.743.692,69        | 623.941,07          | 26.291.574,36                         | 37,75%        |
| <b>Trading Companies (5)</b>   | <b>19.107.815,76</b> | <b>0,00</b>          | <b>8.362.136,97</b> | <b>10.745.678,79</b>                  | <b>56,24%</b> |
| <b>Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)</b>                          | <b>9.862.261,95</b>  | <b>0,00</b>          | <b>5.565.813,42</b> | <b>4.296.448,53</b>                   | <b>43,56%</b> |
| ·Generic processes Barcelona Gestió Urbanística SA (BAGURSA)                         | 9.862.261,95         | 0,00                 | 5.565.813,42        | 4.296.448,53                          | 43,56%        |
| Urban planning management (1303)   | 9.862.261,95         | 0,00                 | 5.565.813,42        | 4.296.448,53                          | 43,56%        |
| Advice, mediation and social emergencies for the appropriate use of housing (130305) | 1.450.403,76         | 0,00                 | 818.542,11          | 631.861,65                            | 43,56%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 1.450.403,76         | 0,00                 | 818.542,11          | 1.450.403,76                          | 43,56%        |
| Citizen advice offices network (130301)  | 6.017.933,69         | 0,00                 | 3.396.248,88        | 2.621.684,81                          | 43,56%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 6.017.933,69         | 0,00                 | 3.396.248,88        | 6.017.933,69                          | 43,56%        |
| Financial aid for affordable housing (130304)  | 707.506,37           | 0,00                 | 399.284,51          | 308.221,86                            | 43,56%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 707.506,37           | 0,00                 | 399.284,51          | 707.506,37                            | 43,56%        |
| Financial aid for rehabilitation and habitability certificates (130302)              | 307.995,17           | 0,00                 | 173.818,51          | 134.176,66                            | 43,56%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 307.995,17           | 0,00                 | 173.818,51          | 307.995,17                            | 43,56%        |
| Registration and allocation of social housing (130303)                               | 1.378.422,95         | 0,00                 | 777.919,40          | 600.503,54                            | 43,56%        |
| Barcelona Gestió Urbanística SA (BAGURSA-IMU) (5503)                                 | 1.378.422,95         | 0,00                 | 777.919,40          | 1.378.422,95                          | 43,56%        |
| <b>Foment de Ciutat Vella, SA (FOCIVESA) (5504)</b>                                  | <b>9.245.553,81</b>  | <b>0,00</b>          | <b>2.796.323,55</b> | <b>6.449.230,26</b>                   | <b>69,75%</b> |
| ·Generic processes Foment de Ciutat Vella, SA (FOCIVESA)                             | 9.245.553,81         | 0,00                 | 2.796.323,55        | 6.449.230,26                          | 69,75%        |
| Amounts not assignable   | 0,00                 | 0,00                 | 2.353,91            | 0,00                                  | 0,00%         |
| Amounts not assignable   | 0,00                 | 0,00                 | 2.353,91            | 0,00                                  | 0,00%         |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)   | 0,00                 | 0,00                 | 2.353,91            | 0,00                                  | 0,00%         |
| Property management (1301)   | 9.245.553,81         | 0,00                 | 2.793.969,64        | 6.451.584,17                          | 69,78%        |
| Advice and management for strategic projects (130104)                                | 1.768.688,84         | 0,00                 | 295.625,14          | 1.473.063,70                          | 83,29%        |

## HOUSING (1300)

### FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

| Type / Management Office / Subprocess / Activity / Task / Organisation | Cost                 | Income User          | Income Others       | City Council Theoretical contribution |               |
|--|----------------------|----------------------|---------------------|---------------------------------------|---------------|
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 1.768.688,84         | 0,00                 | 295.625,14          | 1.768.688,84                          | 83,29%        |
| Other management assignments (130106)                                  | 3.566.744,65         | 0,00                 | 1.565.643,82        | 2.001.100,83                          | 56,10%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 3.566.744,65         | 0,00                 | 1.565.643,82        | 3.566.744,65                          | 56,10%        |
| Property and legal management (130102)                                 | 3.013.220,41         | 0,00                 | 932.700,68          | 2.080.519,73                          | 69,05%        |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 3.013.220,41         | 0,00                 | 932.700,68          | 3.013.220,41                          | 69,05%        |
| Technical and administrative support for other operators (130105)      | 896.899,91           | 0,00                 | 0,00                | 896.899,91                            | 100,00%       |
| Foment de Ciutat Vella, SA (FOCIVESA) (5504)                           | 896.899,91           | 0,00                 | 0,00                | 896.899,91                            | 100,00%       |
|  | <b>79.778.723,38</b> | <b>39.776.505,24</b> | <b>8.986.154,57</b> | <b>31.016.063,57</b>                  | <b>38,88%</b> |

